

Sudan University of Science and Technology
College of Graduate Studies



**Role of United Nations Development
Programme in Supporting Human
Development in South Darfur**

(A case Study: Livelihoods – Value Chain
Project in South Darfur 2009 - 2013)

**دور برنامج الأمم المتحدة الإنمائي في دعم التنمية
الإنسانية بولاية جنوب دارفور**

(دراسة حالة: مشروع تيسير سبل كسب العيش بولاية جنوب دارفور 2009 – 2013)

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الآية

وَاللَّهُ فَضَّلَ بَعْضَكُمْ عَلَى بَعْضٍ فِي الرِّزْقِ فَمَا الَّذِينَ فُضِّلُوا
بِرَادِي رِزْقِهِمْ عَلَى مَا مَلَكَتْ أَيْمَانُهُمْ فَهُمْ فِيهِ سَوَاءٌ أَفَبِنِعْمَةِ
اللَّهِ يَجْحَدُونَ ﴿٧١﴾

صدق الله العظيم

سورة النحل - الآية (71)

DEDICATION

To: My Mother for her invocations

To: My Kids; Albaraa, Almugira, and Almigdad

To: My spouse

To: My sisters, brothers, nephews, nieces, and family members

To: My friends, colleagues, and classmates

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Praise and thanks be to Allah Almighty

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ABSTRACT

This research, reviewed the role of UNDP in supporting human development in Sudan, through a case study applied to livelihoods project in the Office of UNDP - South Darfur state, focusing on the experience of beekeeping, livestock rearing, cultivation of peanuts and hibiscus, along with training programs for the IDPs.

Objectives of the research has been to highlight the situation of human development in Sudan through South Darfur state, definition of livelihoods project, the motives behind the implementation of the project in South Darfur state, definition of the project implementation phases, and the obstacles encountered during the implementation, identify the economic and social positive results and impacts resulting from the implementation of the project. the research follow the historical method, and descriptive analytical method (case study method) for data collection, classification, analysis and interpretation on account of test and dissemination of results.

The study clarify that through the experience of the UNDP, even in a conflict situation, development and livelihood activities can be carried out, livelihood projects have contributed to the improvement of some economic and social aspects, the trainings organized by UNDP, has helped IDPs to improve their situation and rely on themselves, lack of peace and security in South Darfur, is one of the biggest threats to development, the negative perspective towards the projects of foreign organizations limits the success of many of them, weak capacities of beneficiaries and lack of training is a challenge facing UNDP, in addition to poorness of infrastructure, the best projects for the state population are agricultural and industrial projects, as well as the quick impact projects.

The study attained the need for continuation of UNDP in implementation of development projects, even in a conflict time, implementation of more livelihoods projects in South Darfur, implementation of more IDPs trainings to build a self-reliant society, expanding coverage of livelihoods projects across the state, achieve and enhance security and sustainable peace, raise awareness of the beneficiaries towards the projects implemented by INGOs, strengthening infrastructure and paving the roads, increase development projects that target the main activities of the state's population such as agriculture and industry that rely on domestic production, build the capacity of NGOs, and cooperation of HAC to facilitate the work of the organizations and their movement within the state.

المستخلص

تناول هذا البحث، دور برنامج الأمم المتحدة الإنمائي في دعم التنمية الإنسانية بالسودان، وذلك من خلال دراسة حالة طبقت على مشروع تيسير سبل كسب العيش التابع لمكتب برنامج الأمم المتحدة الإنمائي بولاية جنوب دارفور، بالتركيز على تجربة تربية النحل، تربية الماشية، زراعة الفول السوداني والكردي والبرامج التدريبية للنازحين.

وقد تمثلت أهداف البحث في: تسليط الضوء على حال التنمية الإنسانية بالسودان من خلال ولاية جنوب دارفور، التعريف بمشروع تيسير سبل كسب العيش، الدوافع من وراء تنفيذ المشروع بولاية جنوب دارفور، التعريف بمراحل تنفيذ المشروع والعقبات التي واجهت التنفيذ، التعرف على النتائج والآثار الاقتصادية والاجتماعية الإيجابية التي ترتبت على تنفيذ المشروع. اتبع هذا البحث المنهج التاريخي، والمنهج التحليلي الوصفي (منهج دراسة الحالة) لجمع البيانات، تصنيفها، تحليلها وتفسيرها لاختبار النتائج وتعميمها.

أوضحت الدراسة: أنه ومن خلال تجربة برنامج الأمم المتحدة الإنمائي، يمكن تنفيذ مشروعات التنمية حتى في فترة اندلاع الحروب والنزاعات، أن مشروعات تيسير سبل كسب العيش ساهمت في تحسين بعض الجوانب الاقتصادية والاجتماعية، كما أن التدريبات التي نظمها برنامج الأمم المتحدة الإنمائي، ساعدت النازحين على تحسين أوضاعهم والاعتماد على أنفسهم من خلال تحسين مكاسبهم، ولعدم تحقق الأمن والسلام المستدامين، لا زالت التنمية بجنوب دارفور متدنية، أن النظرة السالبة لمشروعات المنظمات الأجنبية تحد من نجاح العديد منها، أن ضعف قدرات المستفيدين وقلة التدريب تمثل تحدٍ يواجه برنامج الأمم المتحدة الإنمائي، بجانب ضعف البنية التحتية وصعوبة التحرك داخل الولاية، أن أفضل المشروعات هي المشروعات الزراعية والصناعية، بالإضافة إلى المشروعات سريعة العائد، وأن ضعف قدرات المنظمات غير الحكومية، إجراءات تسجيلها، وصعوبة الحصول على إذن التحرك تمثل بعض المخاطر التي تعيق تنفيذ المشروعات.

وقد خلصت الدراسة إلى: ضرورة استمرار برنامج الأمم المتحدة الإنمائي في تنفيذ مشروعات التنمية حتى في فترة النزاعات، تنفيذ المزيد من مشروعات تيسير سبل كسب العيش بجنوب دارفور، تنفيذ المزيد من تدريبات النازحين التي تساهم في بناء مجتمع الاعتماد على الذات، توسعة نطاق تغطية مشروعات تيسير سبل كسب العيش لتغطي المزيد من أنحاء الولاية، تحقيق وتعزيز الأمن والسلام المستدامين، رفع وعي المستفيدين تجاه المشروعات التي تنفذها المنظمات الأجنبية، تقوية البنية التحتية ورصف الطرق بالولاية، زيادة مشروعات التنمية التي تستهدف الأنشطة الرئيسية لسكان الولاية كالزراعة والصناعة التي تعتمد على الإنتاج المحلي، وبناء قدرات المنظمات غير الحكومية مع التأكد من تسجيلها من جانب، ومن جانب آخر مساهمة مفوضية العون الإنساني في تسهيل عمل المنظمات وحركتها داخل الولاية.

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LIST OF ABBREVIATIONS

Abbreviation	Significance
ACF	Action Contre La Faim Action (French NGO)
ACHR	African Centre for Human Rights
ADS	Area Development Schemes
ADSIF	Area Development Scheme – Idd Elfursan
AWP	Annual Work Plan
BCPR	Bureau of Crisis Prevention and Recovery
CA	Continuing Appointment
CBOs	Central Beneficiaries Organizations
CBOs	Community Based Organizations
CIS	Commonwealth of Independent States
CRW	Child Rights Watch
DAFAP	Darfur Area Focus Action Plan
DAL	Investment Company in Khartoum, Sudan
DDRA	Darfur Development and Reconstruction Agency
D.C	The capital of the United States
DFID	United Kingdom Department for International Development
DJAM	Darfur Joint Assessment Mission
DPA	Darfur Peace Agreement
ENTEC	Environment Technology task force
ERP	Enterprise Resource Planning
FAO	Food and Agriculture Organization of the UN
FIC	Feinstein International Center
FTA	Fixed Term Appointment
GIER	Governance, Infrastructure and Early Recovery
GNP	Gross National Product
GOS	Government of Sudan
HAC	Humanitarian Aid Commission
HH	Household
HIV/AIDS	Human Immune Deficiency Virus/Acquired Immune Deficiency Syndrome
HR	Human Resources
IDPs	Internally Displaced Persons
ICT	Information and Communication Technology
IFAD	International Fund for Agricultural Development
INGOs	International non-governmental Organizations

IOM	International Organization of Migration
IP	Implementing Partner
IPCIG	International Policy Centre for Inclusive Growth
IPSAS	International Public Sector Accounting Standards
IRC	International Rescue Committee
LEAD	Leadership Development Program
LPG	Liquid Petroleum Gas
M & E	Monitoring and Evaluation
MDGs	Millennium Development Goals
ME	Microenterprise
MF	Microfinance
MOA	Ministry of Agriculture
MOF	Ministry of Finance
MSME	Medium, Small and Microenterprises
MT	Metric Ton
NEX	National Execution
NGOs	Non-governmental Organizations
NISS	National Intelligence Security Service
OCHA	Office for the Coordination of Humanitarian Affairs (UN)
ODA	Official Development Assistance
OECD	Organization for Economic Cooperation and Development
PDF	People's Defense Forces
PLACE	People's Legal Aid Centre
POPP	Program and Operations Policies and Procedures
ppb	Parts Per Billion
RC	Reserve Component
RCA	Results and Competency Assessment
RDN	Rehead Elfursan development Net
REFCO	Reheid El Fursan Company for Development, Investment and Services
ROL	Rule of Law
SDG	Sudanese Ginaih (Pound)
SGBV	Sexual-Gender Based Violence
SIDA	Swedish International Developmental Agency
SMS	Short Message Service
SSA	Special Service Agreement
SSF	Sudan Self-Help Foundation

TA	Temporary Appointment
TBA	Traditional Birth Attendants
TRAC	Target for Resource Assignment from the Core
TTF	Thematic Trust Fund
UN	United Nations
UNAMID	UN & African Union Mission in Darfur
UNCDF	UN Capital Development Fund
UNDG	United Nations Development Group
UNDP	United Nations Development Programme
UNDS	United Nations Development System
UNDSS	United Nations Department of Safety and Security
UNEP	United Nations Environment Programme
UNFPA	United Nations Fund for Population Activities
UNHCR	United Nations High Commissioner for Refugees
UNICEF	United Nations Children's Fund
UNIFEM	UN Development Fund for Women
UNMIS	UN Mission in Sudan
UNOPS	United Nations Office for Project Services
USAID	United States Agency for International Development
UNV	United Nations Volunteers
UNWOMEN	UN organization dedicated to gender equality and empowerment of women
VC	Value Chain
VDCs	Village Development Committees
WFP	World Food Programme
YVRD	Youth Volunteers Rebuilding Darfur

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INTRODUCTION

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CONCLUSION

- **Findings**
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APPENDIXES